



WCIA Financial Overview

September 2025 results

Investments earned on bank
accounts equal \$ 13,912.63

REVENUE	SEPTEMBER BUDGET	SEPTEMBER ACTUAL	VARIANCE	YTD BUDGET	YTD ACTUAL	VARIANCE
<i>Walden's Lakeview Dining</i>	\$ 89,0	\$ 46,8	\$ (42,169)	\$ 695,74	\$ 536,75	\$ (158,991)
<i>Walden Lakeview Dining Other Inc.</i>	\$ 7,	\$ 6,4	\$ (1,064)	\$ 58,84	\$ 72,23	\$ 13,387
<i>Breakwater Grille</i>	\$ 65,0	\$ 48,2	\$ (16,711)	\$ 711,50	\$ 432,57	\$ (278,930)
<i>Breakwater Grille Other Inc.</i>	\$	\$	\$ (3	\$ 45	\$ 9	\$ 51
<i>Roadway & Grounds Other Inc.</i>	\$ 6,	\$ 2,6	\$ (4,182)	\$ 59,34	\$ 47,36	\$ (11,984)
<i>Racquet Center</i>	\$ 1,	\$ 3	\$ (823)	\$ 9,10	\$ 6,08	\$ (3,026)
<i>Racquet Center Other Inc.</i>	\$ 28,7	\$ 28,9	\$ 15	\$ 326,82	\$ 228,39	\$ (98,429)
<i>General & Administrative Other Inc.</i>	\$ 4,	\$ 4,5	\$ (350)	\$ 44,10	\$ 44,05	\$ (43)
<i>Fitness Center Other Inc.</i>	\$	\$ 2	\$ 8	\$ 1,57	\$ 1,59	\$ 1
<i>Accounting Other Inc.</i>	\$ 20,5	\$ 22,9	\$ 2,424	\$ 235,00	\$ 213,53	\$ (21,462)
<i>Yacht Club Pool Other Inc.</i>	\$ -	\$ -	\$ -	\$ 10,00	\$ -	\$ (10,000)
Total Revenue	\$ 223,9	\$ 161,2	\$ (62,671)	\$ 2,152,498	\$ 1,583,554	\$ (568,944)

Not including Maintenance fee department

Expenses	SEPTEMBER BUDG	SEPTEMBER ACTUAL	VARIANCE	YTD BUDGE	YTD ACTUA	VARIANCE
Walden Lakeview Dining	\$ 122,5	\$ 115,6	\$ 6,94	\$ 1,172,936	\$ 1,043,590	\$ 129,346
<i>Yacht Club Facility</i>	\$ 24,5	\$ 21,49	\$ 3,066	\$ 215,77	\$ 211,704	\$ 4,071
<i>Yacht Club Pool</i>	\$ 26,7	\$ 26,6	\$ 9	\$ 234,21	\$ 222,368	\$ 11,843
<i>Yacht Club Community Center</i>	\$ 4,	\$ 1,6	\$ 2,670	\$ 143,07	\$ 123,212	\$ 19,863
<i>Breakwater Grille</i>	\$ 84,9	\$ 74,3	\$ 10,548	\$ 776,51	\$ 643,325	\$ 133,185
<i>Breakwater Grille Facility</i>	\$ 7,	\$ 6,1	\$ 1,455	\$ 74,81	\$ 78,24	\$ (3,434)
<i>Roadway & Grounds</i>	\$ 86,0	\$ 84,0	\$ 2,067	\$ 818,21	\$ 695,86	\$ 122,354
<i>Racquet Center</i>	\$ 40,4	\$ 38,9	\$ 1,457	\$ 411,03	\$ 336,982	\$ 74,056
<i>Racquet /Fitness Center Facility</i>	\$ 8,	\$ 11,4	\$ (2,697)	\$ 80,78	\$ 69,70	\$ 11,083
<i>Finess Center</i>	\$ 12,6	\$ 12,6	\$	\$ 114,62	\$ 114,798	\$ (170)
<i>Fitness Pool</i>	\$ 3,	\$ 4,3	\$ (1,085)	\$ 36,86	\$ 33,37	\$ 3,498
<i>General & Administrative</i>	\$ 158,3	\$ 126,8	\$ 31,443	\$ 1,494,873	\$ 1,316,662	\$ 178,210
<i>Accounting</i>	\$ 39,7	\$ 37,7	\$ 1,930	\$ 417,20	\$ 329,820	\$ 87,384
			\$ -			\$ -
Total Expenses	\$ 620,0	\$ 562,1	\$ 57,900	\$ 5,990,934	\$ 5,219,645	\$ 771,289

COGS included in expenses

**Walden Community Improvement Association
Balance Sheet
As of 09/30/25**

	Last Month	Current Month	Difference
Assets			
Cash			
Restricted Accounts	2,957,393.79	2,964,598.19	(7,204.40)
Unrestricted Accounts	3,293,567.28	2,967,510.94	326,056.34
Total Cash	6,250,961.07	5,932,109.13	318,851.94
Accounts Receivable	207,302.46	196,908.01	10,394.45
Prepaid Expenses	78,288.74	68,463.51	9,825.23
Inventory	84,355.28	84,464.86	(109.58)
Autos	41,851.08	39,549.48	2,301.60
Equipment	516,013.45	499,113.13	16,900.32
Equipment - Office	109,994.65	106,450.53	3,544.12
Capital Improvements			
RESERVE & REPLACEMENT FUND	125,379.47	125,379.47	0.00
LAND & IMPROVEMENTS	610,156.92	610,156.92	0.00
LAND/LOTS OTHER INVENTORY	68,472.41	68,472.41	0.00
Total Assets	8,092,775.53	7,731,067.45	361,708.08

**Walden Community Improvement Association
Balance Sheet
As of 09/30/25**

	Last Month	Current Month	Difference
Liabilities			
Accounts Payable & Accruals	97,671.14	120,618.78	(22,947.64)
Unearned Revenue	1,922,378.91	1,479,248.06	443,130.85
Accounts Payable - Sections	38,186.50	37,885.62	300.88
CAPITAL LEASE-FOLDING MACHINE	14,111.98	14,111.98	0.00
CONTRACT LIABILITY	(2,149,804.34)	(2,149,804.34)	0.00
Total Liabilities	4,222,152.87	3,801,668.78	420,484.09
Fund Balance			
FUND BALANCE	3,439,733.50	3,439,733.50	0.00
Year To Date Surplus /(Deficit)	430,889.16	489,665.17	(58,776.01)
Total Fund Balance	3,870,622.66	3,929,398.67	(58,776.01)
Total Liabilities & Fund Balance	8,092,775.53	7,731,067.45	361,708.08

All departments excluding Maintenance fees

**Walden Community Improvement Association
SV01 - Operations Variance Report
As of 09/30/25**

Description	MONTH	MONTH	MONTH	YEAR TO DATE	YEAR TO DATE	YEAR TO DATE
	ACTIVITY	BUDGET	VARIANCE	ACTIVITY	BUDGET	VARIANCE
Yacht Club Community Cent	1,605	4,275	2,670	123,212	143,075	19,863
Yacht Club Facility	21,495	24,561	3,066	211,704	215,774	4,071
Yacht Club Pool	26,635	26,734	99	222,368	224,211	1,843
Yacht Club Food & Beverag	62,360	26,069	(36,291)	434,602	418,343	(16,258)
Breakwater Grille	26,050	19,854	(6,196)	209,786	64,560	(145,226)
Breakwater Grille Facility	6,191	7,646	1,455	78,248	74,814	(3,434)
General & Administrative	122,337	153,430	31,093	1,272,605	1,450,773	178,167
Roadway & Grounds	81,354	79,239	(2,115)	648,501	758,871	110,370
Accounting	14,862	19,216	4,354	116,282	182,204	65,922
Racquet Center	9,682	10,467	785	102,501	75,102	(27,399)
Racquet/Fitness Facility	11,496	8,799	(2,697)	69,703	80,786	11,083
Fitness Center	12,415	12,507	93	113,209	113,054	(155)
Fitness Pool	4,376	3,291	(1,085)	33,371	36,869	3,498
TOTAL	400,858	396,087	(4,771)	3,636,091	3,838,436	202,345

All departments excluding Maintenance fees

**Walden Community Improvement Association
SV02 - Operations Variance Report
As of 09/30/25**

Description	MONTH	PRIOR MONTH	MONTH	YEAR TO DATE	PRIOR YEAR TO DATE	YEAR TO DATE
	ACTIVITY	ACTIVITY	VARIANCE	ACTIVITY	ACTIVITY	VARIANCE
Yacht Club Community Cent	1,605	(43)	(1,648)	123,212	120,127	(3,085)
Yacht Club Facility	21,495	20,682	(813)	211,704	212,720	1,017
Yacht Club Pool	26,635	29,501	2,866	222,368	187,519	(34,849)
Yacht Club Food & Beverag	62,360	30,173	(32,187)	434,602	398,131	(36,471)
Breakwater Grille	26,050	9,161	(16,889)	209,786	20,231	(189,555)
Breakwater Grille Facility	6,191	5,118	(1,073)	78,248	64,870	(13,378)
General & Administrative	122,337	150,652	28,315	1,272,605	1,343,258	70,653
Roadway & Grounds	81,354	67,037	(14,317)	648,501	685,935	37,434
Accounting	14,862	15,730	868	116,282	99,887	(16,394)
Racquet Center	9,682	15,776	6,094	102,501	91,434	(11,067)
Racquet/Fitness Facility	11,496	8,828	(2,668)	69,703	70,064	361
Fitness Center	12,415	12,692	277	113,209	111,280	(1,929)
Fitness Pool	4,376	1,955	(2,422)	33,371	30,086	(3,285)
TOTAL	400,858	367,261	(33,597)	3,636,091	3,435,542	(200,549)

Financial Overview

General & Administrative Budget vs Actual

<i>GEN General & Administrative</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL EXPENSES	\$ 126,88	\$ 158,33	\$ 31,443	-20%	\$ 1,316,66	\$ 1,494,87	\$ 178,21	-12%
TOTAL OTHER INCOME	\$ 4,55	\$ 4,90	\$ (350)	-7%	\$ 44,05	\$ 44,10	\$ (4)	0%
NET EXCESS (DEFICIT)	\$ (122,337)	\$ (153,430)	\$ 31,093	-20%	\$ (1,272,605)	\$ (1,450,773)	\$ 178,16	-12%

General & Administrative Actual vs Actual

<i>GEN General & Administrative</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL EXPENSES	\$ 126,88	\$ 157,65	\$ 30,769	-20%	\$ 1,316,66	\$ 1,426,19	\$ 109,53	-8%
TOTAL OTHER INCOME	\$ 4,55	\$ 7,00	\$ (2,454)	-35%	\$ 44,05	\$ 82,93	\$ (38,88)	-47%
NET EXCESS (DEFICIT)	\$ (122,337)	\$ (150,652)	\$ 28,315	-19%	\$ (1,272,605)	\$ (1,343,258)	\$ 70,65	-5%

Financial Overview

Accounting Budget vs Actual

<i>ACC Accounting</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL EXPENSES	\$ 37,78	\$ 39,71	\$ 1,93	-5%	\$ 329,82	\$ 417,20	\$ 87,38	-21%
TOTAL OTHER INCOME	\$ 22,92	\$ 20,50	\$ 2,42	12%	\$ 213,53	\$ 235,00	\$ (21,46)	-9%
NET EXCESS (DEFICIT)	\$ (14,86)	\$ (19,21)	\$ 4,35	-23%	\$ (116,28)	\$ (182,20)	\$ 65,92	-36%

Accounting Actual vs Actual

<i>ACC Accounting</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL EXPENSES	\$ 37,78	\$ 35,82	\$ (1,959)	5%	\$ 329,82	\$ 356,06	\$ 26,24	-7%
TOTAL OTHER INCOME	\$ 22,92	\$ 20,09	\$ 2,82	14%	\$ 213,53	\$ 256,17	\$ (42,63)	-17%
NET EXCESS (DEFICIT)	\$ (14,86)	\$ (15,73)	\$ 86	-6%	\$ (116,28)	\$ (99,88)	\$ (16,39)	16%

Financial Overview

Roadway & Grounds Budget vs Actual

<i>RGR Roadway & Grounds</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL EXPENSES	\$ 84,01	\$ 86,08	\$ 2,06	-2%	\$ 695,86	\$ 818,21	\$ 122,35	-15%
TOTAL OTHER INCOME	\$ 2,66	\$ 6,84	\$ (4,182)	-61%	\$ 47,36	\$ 59,34	\$ (11,984)	-20%
NET EXCESS (DEFICIT)	\$ (81,354)	\$ (79,239)	\$ (2,115)	3%	\$ (648,501)	\$ (758,871)	\$ 110,37	-15%

Roadway & Grounds Actual vs Actual

<i>RGR Roadway & Grounds</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL EXPENSES	\$ 84,019	\$ 73,95	\$ (10,068)	14%	\$ 695,86	\$ 747,57	\$ 51,71	-7%
TOTAL OTHER INCOME	\$ 2,665	\$ 6,91	\$ (4,249)	-61%	\$ 47,36	\$ 61,64	\$ (14,280)	-23%
NET EXCESS (DEFICIT)	\$ (81,354)	\$ (67,037)	\$ (14,317)	21%	\$ (648,501)	\$ (685,935)	\$ 37,43	-5%

Financial Overview

- Miscellaneous income is \$0 due to swim lessons being shown on the liability account.

Yacht Club Pool Budget vs Actual

<i>YCP Yacht Club Pool</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
MISCELLANEOUS INCOME	\$ -	\$ -	\$ -	-	\$ -	\$ 10,000	\$ (10,000)	-100%
TOTAL EXPENSES	\$ 26,635	\$ 26,734	\$ 2,866	10%	\$ 222,368	\$ 234,211	\$ 11,843	5%
NET EXCESS (DEFICIT)	\$ (26,635)	\$ (26,734)	\$ 2,866	10%	\$ (222,368)	\$ (224,211)	\$ 1,843	1%

Yacht Club Pool Actual vs Actual

<i>YCP Yacht Club Pool</i>	MTD	LYMTD	Activity	VARIANC	YTD	LYYTD	LY Activity	VARIANC
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
MISCELLANEOUS INCOME	\$ -	\$ -	\$ -	-	\$ -	\$ 9,502	\$ (9,502)	-100%
TOTAL EXPENSES	\$ 26,635	\$ 29,501	\$ 2,866	-10%	\$ 222,368	\$ 197,021	\$ (25,347)	13%
NET EXCESS (DEFICIT)	\$ (26,635)	\$ (29,501)	\$ 2,866	-10%	\$ (222,368)	\$ (187,519)	\$ (34,849)	19%

Financial Overview

Fitness Pool Budget vs Actual

<i>FLP Fitness Pool</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL EXPENSES	\$ 4,376	\$ 3,291	\$ (1,085)	33%	\$ 33,371	\$ 36,866	\$ 3,495	-9%
NET EXCESS (DEFICIT)	\$ (4,376)	\$ (3,291)	\$ (1,085)	33%	\$ (33,371)	\$ (36,866)	\$ 3,495	-9%

Fitness Pool Actual vs Actual

<i>FLP Fitness Pool</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL EXPENSES	\$ 4,376	\$ 1,954	\$ (2,422)	124%	\$ 33,371	\$ 30,086	\$ (3,285)	11%
NET EXCESS (DEFICIT)	\$ (4,376)	\$ (1,954)	\$ (2,422)	124%	\$ (33,371)	\$ (30,086)	\$ (3,285)	11%

Financial Overview

Racquet & Fitness Center Facility Budget vs Actual

<i>RFC Racquet/Fitness Center Facility</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL EXPENSES	\$ 11,496	\$ 8,799	\$ (2,697)	31%	\$ 69,703	\$ 80,786	\$ 11,083	-14%
NET EXCESS (DEFICIT)	\$ (11,496)	\$ (8,799)	\$ (2,697)	31%	\$ (69,703)	\$ (80,786)	\$ 11,083	-14%

Racquet & Fitness Center Facility Actual vs Actual

<i>RFC Racquet/Fitness Center Facility</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL EXPENSES	\$ 11,496	\$ 8,828	\$ (2,668)	30%	\$ 69,703	\$ 70,064	\$ 361	-1%
NET EXCESS (DEFICIT)	\$ (11,496)	\$ (8,828)	\$ (2,668)	30%	\$ (69,703)	\$ (70,064)	\$ 361	-1%

Financial Overview

Fitness Center Budget vs Actual

<i>FIT Fitness Center</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL EXPENSES	\$ 12,67	\$ 12,68	\$	0%	\$ 114,79	\$ 114,62	\$ (17)	0%
TOTAL OTHER INCOME	\$ 26	\$ 17	\$ 8	49%	\$ 1,59	\$ 1,57	\$ 1	1%
NET EXCESS (DEFICIT)	\$ (12,41)	\$ (12,50)	\$ 9	-1%	\$ (113,20)	\$ (113,05)	\$ (15)	0%

Fitness Center Actual vs Actual

<i>FIT Fitness Center</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL EXPENSES	\$ 12,67	\$ 12,82	\$ 14	-1%	\$ 114,79	\$ 112,85	\$ (1,94)	2%
TOTAL OTHER INCOME	\$ 26	\$ 13	\$ 13	98%	\$ 1,59	\$ 1,57	\$ 1	1%
NET EXCESS (DEFICIT)	\$ (12,41)	\$ (12,69)	\$ 27	-2%	\$ (113,20)	\$ (111,28)	\$ (1,92)	2%

Financial Overview

- COGS % 58.71

Racquet Center Budget vs Actual

<i>RAC Racquet Center</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL REVENUES	\$ 35	\$ 1,18	\$ (823	-70%	\$ 6,08	\$ 9,10	\$ (3,026	-33%
TOTAL COST OF GOODS SOLD	\$ 14	\$ 50	\$ 35	-71%	\$ 2,91	\$ 4,24	\$ 1,32	-31%
TOTAL EXPENSES	\$ 38,81	\$ 39,91	\$ 1,10	-3%	\$ 334,06	\$ 406,79	\$ 72,73	-18%
TOTAL OTHER INCOME	\$ 28,92	\$ 28,77	\$ 15	1%	\$ 228,39	\$ 326,82	\$ (98,429	-30%
NET EXCESS (DEFICIT)	\$ (9,682	\$ (10,467	\$ 78	-7%	\$ (102,501	\$ (75,102	\$ (27,399	36%

Racquet Center Actual vs Actual

<i>RAC Racquet Center</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL REVENUES	\$ 35	\$ -	\$ (357	-	\$ 6,08	\$ -	\$ (6,083	-
TOTAL COST OF GOODS SOLD	\$ 14	\$ -	\$ (144	-	\$ 2,91	\$ -	\$ (2,915	-
TOTAL EXPENSES	\$ 38,81	\$ 20,51	\$ (18,300	89%	\$ 334,06	\$ 171,53	\$ (162,529	95%
TOTAL OTHER INCOME	\$ 28,92	\$ 4,74	\$ 24,182	510%	\$ 228,39	\$ 80,10	\$ 148,29	185%
NET EXCESS (DEFICIT)	\$ (9,681	\$ (15,776	\$ 6,09	-39%	\$ (102,500	\$ (91,434	\$ (11,066	12%

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Yacht Club Facility Budget vs Actual

<i>YCF Yacht Club Facility</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL EXPENSES	\$ 21,495	\$ 24,561	\$ 3,066	-12%	\$ 211,704	\$ 215,774	\$ 4,070	-2%
NET EXCESS (DEFICIT)	\$ (21,495)	\$ (24,561)	\$ 3,066	-12%	\$ (211,704)	\$ (215,774)	\$ 4,070	-2%

Yacht Club Facility Actual vs Actual

<i>YCF Yacht Club Facility</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL EXPENSES	\$ 21,495	\$ 20,682	\$ (813)	4%	\$ 211,704	\$ 212,720	\$ 1,016	0%
NET EXCESS (DEFICIT)	\$ (21,495)	\$ (20,682)	\$ (813)	4%	\$ (211,704)	\$ (212,720)	\$ 1,016	0%

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Breakwater Grille Facility Budget vs Actual

<i>BWF Breakwater Grille Facility</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL EXPENSES	\$ 6,19	\$ 7,64	\$ 1,45	-19%	\$ 78,24	\$ 74,81	\$ (3,43)	5%
NET EXCESS (DEFICIT)	\$ (6,19)	\$ (7,64)	\$ 1,45	-19%	\$ (78,24)	\$ (74,81)	\$ (3,43)	5%

Breakwater Grille Facility Actual vs Actual

<i>BWF Breakwater Grille Facility</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL EXPENSES	\$ 6,19	\$ 5,11	\$ (1,07)	21%	\$ 78,24	\$ 64,87	\$ (13,37)	21%
NET EXCESS (DEFICIT)	\$ (6,19)	\$ (5,11)	\$ (1,07)	21%	\$ (78,24)	\$ (64,87)	\$ (13,37)	21%

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- COGS beverage 5.87%
- COGS food 76.89%

Breakwater Grille Budget vs Actual

<i>BWG Breakwater Grille</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL REVENUE	\$ 48,28	\$ 65,00	\$ (16,711)	-26%	\$ 432,57	\$ 711,50	\$ (278,930)	-39%
TOTAL COST OF GOODS SOLD	\$ 15,69	\$ 22,35	\$ 6,65	-30%	\$ 160,43	\$ 244,06	\$ 83,62	-34%
GROSS MARGIN	\$ 32,59	\$ 42,65	\$ 10,057	-24%	\$ 272,13	\$ 467,44	\$ 195,30	-42%
TOTAL EXPENSES	\$ 58,66	\$ 62,55	\$ 3,89	-6%	\$ 482,89	\$ 532,44	\$ 49,55	-9%
TOTAL OTHER INCOME	\$ 1	\$ 5	\$ (3)	-66%	\$ 9	\$ 4	\$ 5	115%
NET EXCESS (DEFICIT)	\$ (26,05)	\$ (19,85)	\$ (6,196)	31%	\$ (209,78)	\$ (64,56)	\$ (145,226)	225%

Breakwater Grille Actual vs Actual

<i>BWG Breakwater Grille</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL REVENUE	\$ 48,28	\$ 64,61	\$ (16,326)	-25%	\$ 432,57	\$ 713,88	\$ (281,314)	-39%
TOTAL COST OF GOODS SOLD	\$ 15,69	\$ 22,03	\$ 6,33	-29%	\$ 160,43	\$ 240,15	\$ 79,72	-33%
GROSS MARGIN	\$ 32,59	\$ 42,58	\$ 9,98	-23%	\$ 272,13	\$ 473,72	\$ 201,58	-43%
TOTAL EXPENSES	\$ 58,66	\$ 51,75	\$ (6,903)	13%	\$ 482,89	\$ 494,55	\$ 11,65	-2%
TOTAL OTHER INCOME	\$ 1	\$ 1	\$	3%	\$ 9	\$ 5	\$ 37	63%
NET EXCESS (DEFICIT)	\$ (26,05)	\$ (9,16)	\$ (16,889)	184%	\$ (209,78)	\$ (20,23)	\$ (189,555)	937%

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- COGS beverage 48.17 %
- COGS food 28.23%

Walden Lakeview Dining Budget vs Actual

<i>YFB Yacht Club Food & Beverage</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL REVENUE	\$ 46,83	\$ 89,00	\$ (42,169)	-47%	\$ 536,75	\$ 695,74	\$ (158,991)	-23%
TOTAL COST OF GOODS SOLD	\$ 24,34	\$ 34,15	\$ 9,81	-29%	\$ 208,25	\$ 270,59	\$ 62,34	-23%
GROSS MARGIN	\$ 22,49	\$ 54,85	\$ 32,359	-59%	\$ 328,50	\$ 425,14	\$ 96,64	-23%
TOTAL EXPENSES	\$ 91,30	\$ 88,44	\$ (2,869)	3%	\$ 835,33	\$ 902,33	\$ 66,99	-7%
TOTAL OTHER INCOME	\$ 6,45	\$ 7,52	\$ (1,064)	-14%	\$ 72,23	\$ 58,84	\$ 13,38	23%
NET EXCESS (DEFICIT)	\$ (62,360)	\$ (26,069)	\$ (36,291)	139%	\$ (434,602)	\$ (418,341)	\$ (16,258)	4%

Walden Lakeview Dining Actual vs Actual

<i>YFB Yacht Club Food & Beverage</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL REVENUE	\$ 46,83	\$ 61,03	\$ (14,205)	-23%	\$ 536,75	\$ 592,01	\$ (55,259)	-9%
TOTAL COST OF GOODS SOLD	\$ 24,34	\$ 16,23	\$ (8,110)	50%	\$ 208,25	\$ 232,88	\$ 24,63	-11%
GROSS MARGIN	\$ 22,49	\$ 44,80	\$ 22,315	-50%	\$ 328,50	\$ 359,12	\$ 30,62	-9%
TOTAL EXPENSES	\$ 91,30	\$ 86,18	\$ (5,126)	6%	\$ 835,33	\$ 812,65	\$ (22,681)	3%
TOTAL OTHER INCOME	\$ 6,45	\$ 11,20	\$ (4,746)	-42%	\$ 72,23	\$ 55,39	\$ 16,83	30%
NET EXCESS (DEFICIT)	\$ (62,360)	\$ (30,173)	\$ (32,187)	107%	\$ (434,602)	\$ (398,131)	\$ (36,471)	9%

Financial Overview

Yacht Club Community Center Budget vs Actual

<i>YCC Yacht Club Community Center</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL EXPENSES	\$ 1,60	\$ 4,27	\$ 2,67	-62%	\$ 123,21	\$ 143,07	\$ 19,86	-14%
NET EXCESS (DEFICIT)	\$ (1,60)	\$ (4,27)	\$ 2,67	-62%	\$ (123,21)	\$ (143,07)	\$ 19,86	-14%

Yacht Club Community Center Actual vs Actual

<i>YCC Yacht Club Community Center</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL EXPENSES	\$ 1,60	\$ (4	\$ (1,648	-3876%	\$ 123,21	\$ 120,12	\$ (3,085	3%
NET EXCESS (DEFICIT)	\$ (1,60)	\$ 4	\$ (1,648	-3876%	\$ (123,21)	\$ (120,12)	\$ (3,085	3%