



WCIA Financial Overview

July 2025 results

Investments earned on bank
accounts equal \$16,050.78

REVENUE	JULY BUDGET	JULY ACTUAL	VARIANCE	YTD BUDGET	YTD ACTUAL	VARIANCE
<i>Walden's Lakeview Dining</i>	\$ 88,750	\$ 54,640	\$ (34,110)	\$ 532,448	\$ 423,966	\$ (108,482)
<i>Walden Lakeview Dining Other Inc.</i>	\$ 8,350	\$ 5,506	\$ (2,843)	\$ 45,317	\$ 52,778	\$ 7,460
<i>Breakwater Grille</i>	\$ 120,000	\$ 44,231	\$ (75,769)	\$ 567,500	\$ 332,765	\$ (234,735)
<i>Breakwater Grille Other Inc.</i>	\$ 50	\$ 136	\$ 86	\$ 350	\$ 828	\$ 478
<i>Roadway & Grounds Other Inc.</i>	\$ 6,831	\$ 2,665	\$ (4,166)	\$ 46,566	\$ 41,930	\$ (4,636)
<i>Racquet Center</i>	\$ 1,234	\$ 1,230	\$ 4	\$ 6,634	\$ 5,150	\$ 1,484
<i>Racquet Center Other Inc.</i>	\$ 36,513	\$ 30,876	\$ (5,638)	\$ 265,886	\$ 168,710	\$ (97,175)
<i>General & Administrative Other Inc.</i>	\$ 4,900	\$ 1,600	\$ (3,300)	\$ 34,300	\$ 32,407	\$ (1,893)
<i>Fitness Center Other Inc.</i>	\$ 175	\$ 201	\$ 26	\$ 1,225	\$ 1,131	\$ (94)
<i>Accounting Other Inc.</i>	\$ 29,500	\$ 29,741	\$ 241	\$ 186,000	\$ 167,249	\$ (18,751)
			\$ -			\$ -
Total Revenue	\$ 296,303	\$ 170,824	\$ (125,478)	\$ 1,686,226	\$ 1,226,914	\$ (459,312)

Expenses	JULY BUDGET	JULY ACTUAL	VARIANCE	YTD BUDGET	YTD ACTUAL	VARIANCE
Walden Lakeview Dining	\$ 131,906	\$ 150,570	\$ (18,664)	\$ 895,197	\$ 800,657	\$ 94,540
<i>Yacht Club Facility</i>	\$ 24,212	\$ 23,760	\$ 453	\$ 165,725	\$ 165,704	\$ 21
<i>Yacht Club Pool</i>	\$ 50,369	\$ 61,165	\$ (10,796)	\$ 161,619	\$ 151,997	\$ 9,622
<i>Yacht Club Community Center</i>	\$ 112,775	\$ 102,025	\$ 10,750	\$ 138,525	\$ 113,484	\$ 25,041
<i>Breakwater Grille</i>	\$ 116,108	\$ 84,404	\$ 31,704	\$ 596,863	\$ 487,743	\$ 109,120
<i>Breakwater Grille Facility</i>	\$ 9,646	\$ 10,911	\$ (1,265)	\$ 60,522	\$ 65,540	\$ (5,018)
<i>Roadway & Grounds</i>	\$ 90,400	\$ 91,104	\$ (704)	\$ 626,642	\$ 529,198	\$ 97,444
<i>Racquet Center</i>	\$ 47,004	\$ 50,888	\$ (3,884)	\$ 319,312	\$ 256,317	\$ 62,995
<i>Racquet /Fitness Center Facility</i>	\$ 9,299	\$ 5,182	\$ 4,117	\$ 61,188	\$ 47,462	\$ 13,726
<i>Finess Center</i>	\$ 12,832	\$ 13,760	\$ (928)	\$ 89,415	\$ 89,021	\$ 394
<i>Fitness Pool</i>	\$ 5,616	\$ 4,238	\$ 1,378	\$ 29,537	\$ 24,699	\$ 4,838
<i>General & Administrative</i>	\$ 151,773	\$ 144,590	\$ 7,183	\$ 1,158,192	\$ 1,068,991	\$ 89,202
<i>Accounting</i>	\$ 66,274	\$ 40,510	\$ 25,764	\$ 319,625	\$ 253,129	\$ 66,496
			\$ -			\$ -
Total Expenses	\$ 828,215	\$ 783,107	\$ 45,108	\$ 4,622,363	\$ 4,053,942	\$ 568,421

**Walden Community Improvement Association
Balance Sheet
As of 07/31/25**

	Last Month	Current Month	Difference
Assets			
Cash			
Restricted Accounts	2,415,228.25	2,949,288.91	(534,060.66)
Unrestricted Accounts	4,727,619.72	3,666,175.10	1,061,444.62
Total Cash	7,142,847.97	6,615,464.01	527,383.96
Accounts Receivable	282,348.42	222,549.86	59,798.56
Prepaid Expenses	120,064.37	82,955.70	37,108.67
Inventory	92,498.86	81,622.05	10,876.81
Autos	46,454.28	44,152.68	2,301.60
Equipment	535,997.27	533,119.95	2,877.32
Equipment - Office	115,585.38	112,048.87	3,536.51
Capital Improvements RESERVE & REPLACEMENT FUND	109,329.47	125,379.47	(16,050.00)
LAND & IMPROVEMENTS	610,156.92	610,156.92	0.00
LAND/LOTS OTHER INVENTORY	68,472.41	68,472.41	0.00
Total Assets	9,123,755.35	8,495,921.92	627,833.43

**Walden Community Improvement Association
Balance Sheet
As of 07/31/25**

	Last Month	Current Month	Difference
Liabilities			
Accounts Payable & Accruals	141,299.82	107,475.65	33,824.17
Unearned Revenue	2,809,611.08	2,364,240.39	445,370.69
Accounts Payable - Sections	40,041.08	39,307.03	734.05
CAPITAL LEASE-FOLDING MACHINE	15,288.04	15,288.04	0.00
CONTRACT LIABILITY	(2,149,804.34)	(2,149,804.34)	0.00
Total Liabilities	5,156,044.36	4,676,115.45	479,928.91
Fund Balance			
FUND BALANCE	3,439,733.50	3,439,733.50	0.00
Year To Date Surplus /(Deficit)	527,977.49	380,072.97	147,904.52
Total Fund Balance	3,967,710.99	3,819,806.47	147,904.52
Total Liabilities & Fund Balance	9,123,755.35	8,495,921.92	627,833.43

All departments excluding Maintenance fees

Walden Community Improvement Association SV01 - Operations Variance Report As of 07/31/25

Description	MONTH	MONTH	MONTH	YEAR TO DATE	YEAR TO DATE	YEAR TO DATE
	ACTIVITY	BUDGET	VARIANCE	ACTIVITY	BUDGET	VARIANCE
Yacht Club Community Cent	102,025	112,775	10,750	113,484	138,525	25,041
Yacht Club Facility	23,760	24,212	453	165,704	165,725	21
Yacht Club Pool	61,165	45,369	(15,796)	151,997	151,619	(378)
Yacht Club Food & Beverag	90,423	34,806	(55,617)	323,913	317,431	(6,482)
Breakwater Grille	40,038	(3,942)	(43,980)	154,150	29,013	(125,137)
Breakwater Grille Facility	10,911	9,646	(1,265)	65,540	60,522	(5,018)
General & Administrative	142,990	146,873	3,883	1,036,584	1,123,892	87,308
Roadway & Grounds	88,439	83,569	(4,870)	487,268	580,076	92,808
Accounting	10,769	36,774	26,005	85,880	133,625	47,745
Racquet Center	19,084	9,257	(9,827)	82,457	46,793	(35,664)
Racquet/Fitness Facility	5,182	9,299	4,117	47,462	61,188	13,726
Fitness Center	13,560	12,657	(903)	87,890	88,190	300
Fitness Pool	4,238	5,616	1,378	24,699	29,537	4,838
TOTAL	612,584	526,912	(85,672)	2,827,028	2,926,136	99,109

All departments excluding Maintenance fees

**Walden Community Improvement Association
SV02 - Operations Variance Report
As of 07/31/25**

Description	MONTH	PRIOR MONTH	MONTH	YEAR TO DATE	PRIOR YEAR TO DATE	YEAR TO DATE
	ACTIVITY	ACTIVITY	VARIANCE	ACTIVITY	ACTIVITY	VARIANCE
Yacht Club Community Cent	102,025	97,008	(5,017)	113,484	115,747	2,264
Yacht Club Facility	23,760	25,817	2,057	165,704	153,117	(12,587)
Yacht Club Pool	61,165	45,437	(15,728)	151,997	112,701	(39,296)
Yacht Club Food & Beverag	90,423	54,291	(36,132)	323,913	311,497	(12,416)
Breakwater Grille	40,038	(1,806)	(41,844)	154,150	4,138	(150,013)
Breakwater Grille Facility	10,911	7,258	(3,653)	65,540	53,158	(12,382)
General & Administrative	142,990	152,806	9,817	1,036,584	1,053,602	17,018
Roadway & Grounds	88,439	69,215	(19,225)	487,268	522,806	35,538
Accounting	10,769	10,458	(311)	85,880	58,678	(27,202)
Racquet Center	19,084	13,724	(5,360)	82,457	63,653	(18,804)
Racquet/Fitness Facility	5,182	8,401	3,219	47,462	52,428	4,967
Fitness Center	13,560	12,521	(1,038)	87,890	85,736	(2,154)
Fitness Pool	4,238	4,516	278	24,699	24,925	226
TOTAL	612,584	499,647	(112,937)	2,827,028	2,612,187	(214,841)

Financial Overview

General & Administrative Budget vs Actual

<i>GEN General & Administrative</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL EXPENSES	\$ 144,590	\$ 151,773	\$ 7,183	-5%	\$ 1,068,991	\$ 1,158,192	\$ 89,202	-8%
TOTAL OTHER INCOME	\$ 1,600	\$ 4,900	\$ (3,300)	-67%	\$ 32,407	\$ 34,300	\$ (1,893)	-6%
NET EXCESS (DEFICIT)	\$ (142,990)	\$ (146,873)	\$ 3,883	-3%	\$ (1,036,584)	\$ (1,123,892)	\$ 87,308	-8%

General & Administrative Actual vs Actual

<i>GEN General & Administrative</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL EXPENSES	\$ 144,590	\$ 159,206	\$ 14,617	-9%	\$ 1,068,991	\$ 1,109,937	\$ 40,946	-4%
TOTAL OTHER INCOME	\$ 1,600	\$ 6,400	\$ (4,800)	-75%	\$ 32,407	\$ 56,335	\$ (23,928)	-42%
NET EXCESS (DEFICIT)	\$ (142,990)	\$ (152,806)	\$ 9,817	-6%	\$ (1,036,584)	\$ (1,053,602)	\$ 17,018	-2%

Financial Overview

Accounting Budget vs Actual

<i>ACC Accounting</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL EXPENSES	\$ 40,510	\$ 66,274	\$ 25,764	-39%	\$ 253,129	\$ 319,625	\$ 61,496	-21%
TOTAL OTHER INCOME	\$ 29,741	\$ 29,500	\$ 241	1%	\$ 167,249	\$ 186,000	\$ (18,751)	-10%
NET EXCESS (DEFICIT)	\$ (10,769)	\$ (36,774)	\$ 26,005	-71%	\$ (85,880)	\$ (133,625)	\$ 47,745	-36%

Accounting Actual vs Actual

<i>ACC Accounting</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL EXPENSES	\$ 40,510	\$ 38,674	\$ (1,836)	5%	\$ 253,129	\$ 258,914	\$ 5,785	-2%
TOTAL OTHER INCOME	\$ 29,741	\$ 28,217	\$ 1,524	5%	\$ 167,249	\$ 200,236	\$ (32,987)	-16%
NET EXCESS (DEFICIT)	\$ (10,769)	\$ (10,458)	\$ (311)	3%	\$ (85,880)	\$ (58,678)	\$ (27,202)	46%

Financial Overview

Roadway & Grounds Budget vs Actual

<i>RGR Roadway & Grounds</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL EXPENSES	\$ 91,104	\$ 90,400	\$ (704)	1%	\$ 529,198	\$ 626,642	\$ 97,444	-16%
TOTAL OTHER INCOME	\$ 2,665	\$ 6,831	\$ (4,166)	-61%	\$ 41,930	\$ 46,566	\$ (4,636)	-10%
NET EXCESS (DEFICIT)	\$ (88,439)	\$ (83,569)	\$ (4,870)	6%	\$ (487,268)	\$ (580,076)	\$ 92,808	-16%

Roadway & Grounds Actual vs Actual

<i>RGR Roadway & Grounds</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL EXPENSES	\$ 91,104	\$ 79,525	\$ (11,579)	15%	\$ 529,198	\$ 570,908	\$ 41,709	-7%
TOTAL OTHER INCOME	\$ 2,665	\$ 10,311	\$ (7,646)	-74%	\$ 41,930	\$ 48,102	\$ (6,171)	-13%
NET EXCESS (DEFICIT)	\$ (88,439)	\$ (69,215)	\$ (19,225)	28%	\$ (487,268)	\$ (522,806)	\$ 35,538	-7%

Financial Overview

- Miscellaneous income is \$0 due to swim lessons being shown on the liability account.

Yacht Club Pool Budget vs Actual

<i>YCP Yacht Club Pool</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
MISCELLANEOUS INCOME	\$ -	\$ 5,000	\$ (5,000)	-100.00%	\$ -	\$ 10,000	\$ (10,000)	-100.00%
TOTAL EXPENSES	\$ 61,165	\$ 50,369	\$ (10,796)	21%	\$ 151,997	\$ 161,619	\$ 9,622	-6%
NET EXCESS (DEFICIT)	\$ (61,165)	\$ (45,369)	\$ (15,796)	35%	\$ (151,997)	\$ (151,619)	\$ (378)	0%

Yacht Club Pool Actual vs Actual

<i>YCP Yacht Club Pool</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
MISCELLANEOUS INCOME	\$ -	\$ -	\$ -	-	\$ -	\$ 9,502	\$ (9,502)	-100%
TOTAL EXPENSES	\$ 61,165	\$ 45,437	\$ (15,728)	35%	\$ 151,997	\$ 122,204	\$ (29,793)	24%
NET EXCESS (DEFICIT)	\$ (61,165)	\$ (45,437)	\$ (15,728)	35%	\$ (151,997)	\$ (112,701)	\$ (39,296)	35%

Financial Overview

Fitness Pool Budget vs Actual

<i>FLP Fitness Pool</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL EXPENSES	\$ 4,238	\$ 5,616	\$ 1,378	-25%	\$ 24,699	\$ 29,537	\$ 4,838	-16%
NET EXCESS (DEFICIT)	\$ (4,238)	\$ (5,616)	\$ 1,378	-25%	\$ (24,699)	\$ (29,537)	\$ 4,838	-16%

Fitness Pool Actual vs Actual

<i>FLP Fitness Pool</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL EXPENSES	\$ 4,238	\$ 4,516	\$ 278	-6%	\$ 24,699	\$ 24,925	\$ 226	-1%
NET EXCESS (DEFICIT)	\$ (4,238)	\$ (4,516)	\$ 278	-6%	\$ (24,699)	\$ (24,925)	\$ 226	-1%

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Racquet & Fitness Center Facility Budget vs Actual

<i>RFC Racquet/Fitness Center Facility</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL EXPENSES	\$ 5,182	\$ 9,299	\$ 4,117	-44%	\$ 47,462	\$ 61,188	\$ 13,726	-22%
NET EXCESS (DEFICIT)	\$ (5,182)	\$ (9,299)	\$ 4,117	-44%	\$ (47,462)	\$ (61,188)	\$ 13,726	-22%

Racquet & Fitness Center Facility Actual vs Actual

<i>RFC Racquet/Fitness Center Facility</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL EXPENSES	\$ 5,182	\$ 8,401	\$ 3,219	-38%	\$ 47,462	\$ 52,428	\$ 4,966	-9%
NET EXCESS (DEFICIT)	\$ (5,182)	\$ (8,401)	\$ 3,219	-38%	\$ (47,462)	\$ (52,428)	\$ 4,966	-9%

Financial Overview

Fitness Center Budget vs Actual

<i>FIT Fitness Center</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL EXPENSES	\$ 13,760	\$ 12,832	\$ (928)	7%	\$ 89,021	\$ 89,415	\$ 394	0%
TOTAL OTHER INCOME	\$ 201	\$ 175	\$ 26	15%	\$ 1,131	\$ 1,225	\$ (94)	-8%
NET EXCESS (DEFICIT)	\$ (13,560)	\$ (12,657)	\$ (903)	7%	\$ (87,890)	\$ (88,190)	\$ 300	0%

Fitness Center Actual vs Actual

<i>FIT Fitness Center</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL EXPENSES	\$ 13,760	\$ 12,670	\$ (1,090)	9%	\$ 89,021	\$ 87,040	\$ (1,981)	2%
TOTAL OTHER INCOME	\$ 201	\$ 149	\$ 52	35%	\$ 1,131	\$ 1,304	\$ (173)	-13%
NET EXCESS (DEFICIT)	\$ (13,560)	\$ (12,521)	\$ (1,038)	8%	\$ (87,890)	\$ (85,736)	\$ (2,154)	3%

Financial Overview

• COGS 24.52%

Racquet Center Budget vs Actual

<i>RAC Racquet Center</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL REVENUES	\$ 1,230	\$ 1,234	\$ (4)	0%	\$ 5,150	\$ 6,634	\$ (1,484)	-22%
TOTAL COST OF GOODS SOLD	\$ 302	\$ 500	\$ 198	-40%	\$ 2,433	\$ 3,240	\$ 807	-25%
TOTAL EXPENSES	\$ 50,888	\$ 46,504	\$ (4,384)	9%	\$ 253,884	\$ 316,072	\$ 62,188	-20%
TOTAL OTHER INCOME	\$ 30,876	\$ 36,513	\$ (5,638)	-15%	\$ 168,710	\$ 265,886	\$ (97,175)	-37%
NET EXCESS (DEFICIT)	\$ (19,084)	\$ (9,257)	\$ (9,827)	106%	\$ (82,457)	\$ (46,793)	\$ (35,664)	76%

Racquet Center Actual vs Actual

<i>RAC Racquet Center</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL REVENUES	\$ 1,230	\$ -	\$ (1,230)	-	\$ 5,150	\$ -	\$ (5,150)	-
TOTAL COST OF GOODS SOLD	\$ 302	\$ -	\$ (302)	-	\$ 2,433	\$ -	\$ (2,433)	-
TOTAL EXPENSES	\$ 50,888	\$ 18,403	\$ (32,485)	177%	\$ 253,884	\$ 132,534	\$ (121,350)	92%
TOTAL OTHER INCOME	\$ 30,876	\$ 4,679	\$ 26,197	560%	\$ 168,710	\$ 68,881	\$ 99,829	145%
NET EXCESS (DEFICIT)	\$ (19,084)	\$ (13,724)	\$ (5,360)	39%	\$ (82,457)	\$ (63,653)	\$ (18,804)	30%

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Yacht Club Facility Budget vs Actual

<i>YCF Yacht Club Facility</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL EXPENSES	\$ 23,760	\$ 24,212	\$ 453	-2%	\$ 165,704	\$ 165,725	\$ 21	0%
NET EXCESS (DEFICIT)	\$ (23,760)	\$ (24,212)	\$ 453	-2%	\$ (165,704)	\$ (165,725)	\$ 21	0%

Yacht Club Facility Actual vs Actual

<i>YCF Yacht Club Facility</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL EXPENSES	\$ 23,760	\$ 25,817	\$ 2,057	-8%	\$ 165,704	\$ 153,117	\$ (12,587)	8%
NET EXCESS (DEFICIT)	\$ (23,760)	\$ (25,817)	\$ 2,057	-8%	\$ (165,704)	\$ (153,117)	\$ (12,587)	8%

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Breakwater Grille Facility Budget vs Actual

<i>BWF Breakwater Grille Facility</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL EXPENSES	\$ 10,911	\$ 9,646	\$ (1,265)	13%	\$ 65,540	\$ 60,522	\$ (5,018)	8%
NET EXCESS (DEFICIT)	\$ (10,911)	\$ (9,646)	\$ (1,265)	13%	\$ (65,540)	\$ (60,522)	\$ (5,018)	8%

Breakwater Grille Facility Actual vs Actual

<i>BWF Breakwater Grille Facility</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL EXPENSES	\$ 10,911	\$ 7,258	\$ (3,653)	50%	\$ 65,540	\$ 53,158	\$ (12,382)	23%
NET EXCESS (DEFICIT)	\$ (10,911)	\$ (7,258)	\$ (3,653)	50%	\$ (65,540)	\$ (53,158)	\$ (12,382)	23%

Financial Overview

- COGS beverage 27.83%
- COGS food 57.89%

Breakwater Grille Budget vs Actual

<i>BWG Breakwater Grille</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL REVENUE	\$ 44,231	\$ 120,000	\$ (75,769)	-63%	\$ 332,765	\$ 567,500	\$ (234,735)	-41%
TOTAL COST OF GOODS SOLD	\$ 19,142	\$ 41,300	\$ 22,158	-54%	\$ 123,678	\$ 194,601	\$ 70,923	-36%
GROSS MARGIN	\$ 25,089	\$ 78,700	\$ (53,611)	-68%	\$ 209,088	\$ 372,900	\$ (163,812)	-44%
TOTAL EXPENSES	\$ 65,262	\$ 74,808	\$ 9,546	-13%	\$ 364,066	\$ 402,263	\$ 38,197	-9%
TOTAL OTHER INCOME	\$ 136	\$ 50	\$ 86	171%	\$ 828	\$ 350	\$ 478	136%
NET EXCESS (DEFICIT)	\$ (40,038)	\$ 3,942	\$ (43,980)	-1116%	\$ (154,150)	\$ (29,013)	\$ (125,137)	431%

Breakwater Grille Actual vs Actual

<i>BWG Breakwater Grille</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL REVENUE	\$ 44,231	\$ 103,202	\$ (58,971)	-57%	\$ 332,765	\$ 559,002	\$ (226,237)	-40%
TOTAL COST OF GOODS SOLD	\$ 19,142	\$ 29,975	\$ 10,834	-36%	\$ 123,678	\$ 187,504	\$ 63,827	-34%
GROSS MARGIN	\$ 25,089	\$ 73,227	\$ (48,138)	-66%	\$ 209,088	\$ 371,498	\$ (162,410)	-44%
TOTAL EXPENSES	\$ 65,262	\$ 71,887	\$ 6,624	-9%	\$ 364,066	\$ 376,191	\$ 12,126	-3%
TOTAL OTHER INCOME	\$ 136	\$ 466	\$ (330)	-71%	\$ 828	\$ 556	\$ 272	49%
NET EXCESS (DEFICIT)	\$ (40,038)	\$ 1,806	\$ (41,844)	-2317%	\$ (154,150)	\$ (4,138)	\$ (150,013)	3626%

Financial Overview

- COGS beverage 59.61%
- COGS food 62.03%

Walden Lakeview Dining Budget vs Actual

<i>YFB Yacht Club Food & Beverage</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL REVENUE	\$ 54,640	\$ 88,750	\$ (34,110)	-38%	\$ 423,966	\$ 532,448	\$ (108,482)	-20%
TOTAL COST OF GOODS SOLD	\$ 34,759	\$ 34,450	\$ (309)	1%	\$ 161,655	\$ 207,699	\$ 46,044	-22%
GROSS MARGIN	\$ 19,881	\$ 54,300	\$ 34,419	-63%	\$ 262,311	\$ 324,749	\$ (62,438)	-19%
TOTAL EXPENSES	\$ 115,811	\$ 97,456	\$ (18,355)	19%	\$ 639,002	\$ 687,497	\$ 48,496	-7%
TOTAL OTHER INCOME	\$ 5,506	\$ 8,350	\$ (2,843)	-34%	\$ 52,778	\$ 45,317	\$ 7,460	16%
NET EXCESS (DEFICIT)	\$ (90,423)	\$ (34,806)	\$ (55,617)	160%	\$ (323,913)	\$ (317,431)	\$ (6,482)	2%

Walden Lakeview Dining Actual vs Actual

<i>YFB Yacht Club Food & Beverage</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL REVENUE	\$ 54,640	\$ 56,978	\$ (2,339)	-4%	\$ 423,966	\$ 469,534	\$ (45,568)	-10%
TOTAL COST OF GOODS SOLD	\$ 34,759	\$ 22,299	\$ (12,459)	56%	\$ 161,655	\$ 191,541	\$ 29,886	-16%
GROSS MARGIN	\$ 19,881	\$ 34,679	\$ 14,798	-43%	\$ 262,311	\$ 277,993	\$ 15,682	-6%
TOTAL EXPENSES	\$ 115,811	\$ 91,817	\$ (23,994)	26%	\$ 639,002	\$ 626,781	\$ (12,220)	2%
TOTAL OTHER INCOME	\$ 5,506	\$ 2,847	\$ 2,659	93%	\$ 52,778	\$ 37,292	\$ 15,486	42%
NET EXCESS (DEFICIT)	\$ (90,423)	\$ (54,291)	\$ (36,132)	67%	\$ (323,913)	\$ (311,497)	\$ (12,416)	4%

Financial Overview

Yacht Club Community Center Budget vs Actual

<i>YCC Yacht Club Community Center</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL EXPENSES	\$ 102,025	\$ 112,775	\$ 10,750	-10%	\$ 113,484	\$ 138,525	\$ 25,041	-18%
NET EXCESS (DEFICIT)	\$ (102,025)	\$ (112,775)	\$ 10,750	-10%	\$ (113,484)	\$ (138,525)	\$ 25,041	-18%

Yacht Club Community Center Actual vs Actual

<i>YCC Yacht Club Community Center</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL EXPENSES	\$ 102,025	\$ 97,008	\$ (5,017)	5%	\$ 113,484	\$ 115,747	\$ 2,264	-2%
NET EXCESS (DEFICIT)	\$ (102,025)	\$ (97,008)	\$ (5,017)	5%	\$ (113,484)	\$ (115,747)	\$ 2,264	-2%