



WCIA Financial Overview

March 2025 results

REVENUE	MARCH BUDGET	MARCH ACTUAL	VARIANCE	YTD BUDGET	YTD ACTUAL	VARIANCE
<i>Walden's Lakeview Dining</i>	\$ 81,300	\$ 68,686	\$ (12,614)	\$ 184,100	\$ 168,372	\$ (15,728)
<i>Walden Lakeview Dining Other Inc.</i>	\$ 7,174	\$ 7,518	\$ 344	\$ 16,274	\$ 22,957	\$ 6,683
<i>Breakwater Grille</i>	\$ 71,500	\$ 60,990	\$ (10,510)	\$ 143,500	\$ 125,670	\$ (17,830)
<i>Breakwater Grille Other Inc.</i>	\$ 50	\$ 612	\$ 562	\$ 150	\$ 644	\$ 494
<i>Roadway & Grounds Other Inc.</i>	\$ 7,109	\$ 7,123	\$ 14	\$ 19,920	\$ 21,035	\$ 1,115
<i>Racquet Center</i>	\$ 848	\$ 935	\$ 87	\$ 2,665	\$ 2,032	\$ (633)
<i>Racquet Center Other Inc.</i>	\$ 32,734	\$ 15,009	\$ (17,725)	\$ 124,136	\$ 71,329	\$ (52,807)
<i>General & Administrative Other Inc.</i>	\$ 4,900	\$ 1,107	\$ (3,793)	\$ 14,700	\$ 11,307	\$ (3,393)
<i>Fitness Center Other Inc.</i>	\$ 175	\$ 113	\$ (62)	\$ 525	\$ 428	\$ (97)
<i>Accounting Other Inc.</i>	\$ 27,500	\$ 21,989	\$ (5,511)	\$ 70,500	\$ 57,737	\$ (12,763)
			\$ -			\$ -
Total Revenue	\$ 233,290	\$ 184,082	\$ (49,208)	\$ 576,470	\$ 481,511	\$ (94,959)

Expenses	MARCH BUDGET	MARCH ACTUAL	VARIANCE	YTD BUDGET	YTD ACTUAL	VARIANCE
Walden Lakeview Dining	\$ 87,501	\$ 84,648	\$ 2,853	\$ 288,302	\$ 246,733	\$ 41,569
Yacht Club Facility	\$ 24,036	\$ 17,678	\$ 6,358	\$ 67,895	\$ 68,697	\$ (802)
Yacht Club Pool	\$ 14,871	\$ 4,938	\$ 9,933	\$ 21,471	\$ 12,155	\$ 9,316
Yacht Club Community Center	\$ 3,775	\$ 75	\$ 3,700	\$ 6,125	\$ 1,648	\$ 4,477
Breakwater Grille	\$ 51,535	\$ 48,036	\$ 3,499	\$ 141,697	\$ 120,183	\$ 21,514
Breakwater Grille Facility	\$ 6,646	\$ 11,302	\$ (4,656)	\$ 20,438	\$ 28,328	\$ (7,890)
Roadway & Grounds	\$ 94,689	\$ 75,685	\$ 19,004	\$ 264,720	\$ 211,099	\$ 53,621
Racquet Center	\$ 42,553	\$ 33,375	\$ 9,178	\$ 133,971	\$ 88,689	\$ 45,282
Racquet /Fitness Center Facility	\$ 7,490	\$ 7,215	\$ 275	\$ 24,470	\$ 22,339	\$ 2,131
Finess Center	\$ 13,132	\$ 13,177	\$ (45)	\$ 37,786	\$ 38,695	\$ (909)
Fitness Pool	\$ 3,716	\$ 1,882	\$ 1,834	\$ 10,778	\$ 9,683	\$ 1,095
General & Administrative	\$ 185,145	\$ 146,825	\$ 38,320	\$ 548,702	\$ 511,376	\$ 37,326
Accounting	\$ 38,101	\$ 31,832	\$ 6,269	\$ 132,904	\$ 111,849	\$ 21,055
			\$ -			\$ -
Total Expenses	\$ 573,190	\$ 476,668	\$ 96,522	\$ 1,699,259	\$ 1,471,474	\$ 227,785

**Walden Community Improvement Association
Balance Sheet
As of 03/31/25**

	Last Month	Current Month	Difference
Assets			
Cash			
Restricted Accounts	2,454,785.03	2,454,785.03	0.00
Unrestricted Accounts	5,486,337.54	5,498,848.78	(12,511.24)
Total Cash	7,941,122.57	7,953,633.81	(12,511.24)
Accounts Receivable	921,025.61	633,079.25	287,946.36
Prepaid Expenses	99,530.08	100,627.17	(1,097.09)
Inventory	97,319.41	89,153.41	8,166.00
Autos	55,660.69	53,359.08	2,301.61
Equipment	548,961.25	531,361.64	17,599.61
Equipment - Office	126,984.81	122,999.14	3,985.67
RESERVE & REPLACEMENT FUND	83,610.00	83,610.00	0.00
LAND/LOTS & IMPROVEMENTS	637,846.33	637,846.33	0
Total Assets	10,512,060.75	10,205,669.83	306,390.92

**Walden Community Improvement Association
Balance Sheet
As of 03/31/2025**

	Last Month	Current Month	Difference
Liabilities			
Accounts Payable & Accruals	86,129.76	93,105.89	(6,976.13)
Unearned Revenue	4,576,819.19	4,135,437.68	441,381.51
Accounts Payable - Sections	64,377.49	52,894.69	11,482.80
CAPITAL LEASE-FOLDING MACHINE	16,464.10	16,464.10	0.00
CONTRACT LIABILITY	(2,149,804.34)	(2,149,804.34)	0.00
Total Liabilities	6,893,594.88	6,447,706.70	445,888.18
FUND BALANCE	3,439,733.50	3,439,733.50	0.00
Year To Date Surplus /(Deficit)	178,732.37	318,229.63	(139,497.26)
Total Fund Balance	3,618,465.87	3,757,963.13	(139,497.26)
Total Liabilities & Fund Balance	10,512,060.75	10,205,669.83	306,390.92

All departments excluding Maintenance fees

Walden Community Improvement Association Operations Variance Report As of 03/31/25

Description	MONTH	MONTH	MONTH	YEAR TO DATE	YEAR TO DATE	YEAR TO DATE
	ACTIVITY	BUDGET	VARIANCE	ACTIVITY	BUDGET	VARIANCE
Yacht Club Community Cent	75	3,775	3,700	1,648	6,125	4,477
Yacht Club Facility	17,678	24,036	6,357	68,697	67,895	(802)
Yacht Club Pool	4,938	14,871	9,933	12,155	21,471	9,316
Yacht Club Food & Beverage	27,613	30,727	3,114	101,904	159,698	57,795
Breakwater Grille	6,408	4,295	(2,113)	40,620	46,938	6,318
Breakwater Grille Facility	11,302	6,646	(4,656)	28,328	20,438	(7,890)
General & Administrative	145,718	180,245	34,527	500,069	534,002	33,933
Roadway & Grounds	68,563	87,581	19,018	190,064	244,800	54,736
Accounting	9,843	10,601	758	54,112	62,404	8,292
Racquet Center	17,978	9,471	(8,507)	16,305	8,410	(7,895)
Racquet/Fitness Facility	7,215	7,490	275	22,339	24,470	2,130
Fitness Center	13,064	12,957	(107)	38,267	37,261	(1,006)
Fitness Pool	1,882	3,716	1,834	9,683	10,778	1,095
TOTAL	332,277	396,411	64,134	1,084,192	1,244,689	160,498

All departments excluding Maintenance fees

Walden Community Improvement Association Operations Variance Report As of 03/31/25

Description	MONTH	PRIOR MONTH	MONTH	YEAR TO DATE	PRIOR YEAR TO DATE	YEAR TO DATE
	ACTIVITY	ACTIVITY	VARIANCE	ACTIVITY	ACTIVITY	VARIANCE
Yacht Club Community Cent	75	4,065	3,990	1,648	5,770	4,122
Yacht Club Facility	17,678	16,020	(1,658)	68,697	63,738	(4,959)
Yacht Club Pool	4,938	(5,554)	(10,492)	12,155	(40)	(12,195)
Yacht Club Food & Beverage	27,613	30,190	2,577	101,904	138,641	36,737
Breakwater Grille	6,408	(2,185)	(8,594)	40,620	36,003	(4,618)
Breakwater Grille Facility	11,302	5,592	(5,710)	28,328	17,599	(10,729)
General & Administrative	145,718	175,927	30,209	500,069	489,862	(10,207)
Roadway & Grounds	68,563	77,709	9,146	190,064	215,506	25,441
Accounting	9,843	16,548	6,705	54,112	46,365	(7,747)
Racquet Center	17,978	13,262	(4,715)	16,305	8,174	(8,131)
Racquet/Fitness Facility	7,215	6,786	(429)	22,339	19,889	(2,451)
Fitness Center	13,064	12,916	(148)	38,267	37,221	(1,047)
Fitness Pool	1,882	2,940	1,058	9,683	9,574	(110)
TOTAL	332,277	354,215	21,939	1,084,192	1,088,299	4,107

Financial Overview

General & Administrative budget & actual

<i>GEN General & Administrative</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL EXPENSES	\$ 146,825	\$ 185,145	\$ 38,320	-21%	\$ 511,376	\$ 548,702	\$ 37,326	-7%
TOTAL OTHER INCOME	\$ 1,107	\$ 4,900	\$ (3,793)	-77%	\$ 11,307	\$ 14,700	\$ (3,393)	-23%
NET EXCESS (DEFICIT)	\$ (145,718)	\$ (180,245)	\$ 34,527	-19%	\$ (500,069)	\$ (534,002)	\$ 33,933	-6%

<i>GEN General & Administrative</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL EXPENSES	\$ 146,825	\$ 185,627	\$ 38,802	-21%	\$ 511,376	\$ 520,797	\$ 9,421	-2%
TOTAL OTHER INCOME	\$ 1,107	\$ 9,700	\$ (8,593)	-89%	\$ 11,307	\$ 30,935	\$ (19,628)	-63%
NET EXCESS (DEFICIT)	\$ (145,718)	\$ (175,927)	\$ 30,209	-17%	\$ (500,069)	\$ (489,862)	\$ (10,207)	2%

Financial Overview

Accounting budget & actual

<i>ACC Accounting</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL EXPENSES	\$ 31,832	\$ 38,101	\$ 6,270	-16%	\$ 111,849	\$ 132,904	\$ 21,055	-16%
TOTAL OTHER INCOME	\$ 21,989	\$ 27,500	\$ (5,511)	-20%	\$ 57,737	\$ 70,500	\$ (12,763)	-18%
NET EXCESS (DEFICIT)	\$ (9,843)	\$ (10,601)	\$ 758	-7%	\$ (54,112)	\$ (62,404)	\$ 8,292	-13%

- Over budget on transfer fees by 6.1k due to timing issue.

<i>ACC Accounting</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL EXPENSES	\$ 31,832	\$ 42,432	\$ 10,601	-25%	\$ 111,849	\$ 116,134	\$ 4,284	-4%
TOTAL OTHER INCOME	\$ 21,989	\$ 25,885	\$ (3,896)	-15%	\$ 57,737	\$ 69,769	\$ (12,032)	-17%
NET EXCESS (DEFICIT)	\$ (9,843)	\$ (16,548)	\$ 6,705	-41%	\$ (54,112)	\$ (46,365)	\$ (7,747)	17%

Financial Overview

Roadway & Grounds budget & actual

<i>RGR Roadway & Grounds</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL EXPENSES	\$ 75,685	\$ 94,689	\$ 19,004	-20%	\$ 211,099	\$ 264,720	\$ 53,620	-20%
TOTAL OTHER INCOME	\$ 7,123	\$ 7,109	\$ 14	0%	\$ 21,035	\$ 19,920	\$ 1,115	6%
NET EXCESS (DEFICIT)	\$ (68,563)	\$ (87,581)	\$ 19,018	-22%	\$ (190,064)	\$ (244,800)	\$ 54,736	-22%

<i>RGR Roadway & Grounds</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL EXPENSES	\$ 75,685	\$ 84,350	\$ 8,664	-10%	\$ 211,099	\$ 235,030	\$ 23,931	-10%
TOTAL OTHER INCOME	\$ 7,123	\$ 6,641	\$ 482	7%	\$ 21,035	\$ 19,524	\$ 1,511	8%
NET EXCESS (DEFICIT)	\$ (68,563)	\$ (77,709)	\$ 9,146	-12%	\$ (190,064)	\$ (215,506)	\$ 25,441	-12%

Financial Overview

Yacht Club Pool budget & actual

<i>YCP Yacht Club Pool</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL EXPENSES	\$ 4,938	\$ 14,871	\$ 9,933	-67%	\$ 12,155	\$ 21,471	\$ 9,316	-43%
NET EXCESS (DEFICIT)	\$ (4,938)	\$ (14,871)	\$ 9,933	-67%	\$ (12,155)	\$ (21,471)	\$ 9,316	-43%

<i>YCP Yacht Club Pool</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL EXPENSES	\$ 4,938	\$ 3,948	\$ (989)	25%	\$ 12,155	\$ 9,462	\$ (2,693)	28%
NET EXCESS (DEFICIT)	\$ (4,938)	\$ 5,554	\$ (10,492)	-189%	\$ (12,155)	\$ 40	\$ (12,195)	-30329%

Financial Overview

Fitness pool budget & actual

<i>FLP Fitness Pool</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL EXPENSES	\$ 1,882	\$ 3,716	\$ 1,834	-49%	\$ 9,683	\$ 10,778	\$ 1,095	-10%
NET EXCESS (DEFICIT)	\$ (1,882)	\$ (3,716)	\$ 1,834	-49%	\$ (9,683)	\$ (10,778)	\$ 1,095	-10%

<i>FLP Fitness Pool</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL EXPENSES	\$ 1,882	\$ 2,940	\$ 1,058	-36%	\$ 9,683	\$ 9,574	\$ (110)	1%
NET EXCESS (DEFICIT)	\$ (1,882)	\$ (2,940)	\$ 1,058	-36%	\$ (9,683)	\$ (9,574)	\$ (110)	1%

Financial Overview

Racquet & Fitness Center Facility budget & actual

<i>RFC Racquet/Fitness Center Facility</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL EXPENSES	\$ 7,215	\$ 7,490	\$ 275	-4%	\$ 22,339	\$ 24,470	\$ 2,130	-9%
NET EXCESS (DEFICIT)	\$ (7,215)	\$ (7,490)	\$ 275	-4%	\$ (22,339)	\$ (24,470)	\$ 2,130	-9%

<i>RFC Racquet/Fitness Center Facility</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL EXPENSES	\$ 7,215	\$ 6,786	\$ (429)	6%	\$ 22,339	\$ 19,889	\$ (2,451)	12%
NET EXCESS (DEFICIT)	\$ (7,215)	\$ (6,786)	\$ (429)	6%	\$ (22,339)	\$ (19,889)	\$ (2,451)	12%

Financial Overview

Fitness center budget & actual

<i>FIT Fitness Center</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL EXPENSES	\$ 13,177	\$ 13,132	\$ (45)	0%	\$ 38,695	\$ 37,786	\$ (908)	2%
TOTAL OTHER INCOME	\$ 113	\$ 175	\$ (62)	-35%	\$ 428	\$ 525	\$ (98)	-19%
NET EXCESS (DEFICIT)	\$ (13,064)	\$ (12,957)	\$ (107)	1%	\$ (38,267)	\$ (37,261)	\$ (1,006)	3%

<i>FIT Fitness Center</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL EXPENSES	\$ 13,177	\$ 13,067	\$ (110)	1%	\$ 38,695	\$ 37,687	\$ (1,008)	3%
TOTAL OTHER INCOME	\$ 113	\$ 151	\$ (38)	-25%	\$ 428	\$ 466	\$ (39)	-8%
NET EXCESS (DEFICIT)	\$ (13,064)	\$ (12,916)	\$ (148)	1%	\$ (38,267)	\$ (37,221)	\$ (1,047)	3%

Financial Overview

Racquet Center budget & actual

<i>RAC Racquet Center</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL REVENUES	\$ 935	\$ 848	\$ (87)	10%	\$ 2,032	\$ 2,665	\$ 633	-24%
TOTAL COST OF GOODS SOLD	\$ 546	\$ 500	\$ (46)	9%	\$ 977	\$ 1,240	\$ 263	-21%
TOTAL EXPENSES	\$ 33,375	\$ 42,553	\$ 9,178	-22%	\$ 88,689	\$ 133,971	\$ 45,282	-34%
TOTAL OTHER INCOME	\$ 15,009	\$ 32,734	\$ (17,726)	-54%	\$ 71,329	\$ 124,136	\$ (52,807)	-43%
NET EXCESS (DEFICIT)	\$ (17,978)	\$ (9,471)	\$ (8,507)	90%	\$ (16,305)	\$ (8,410)	\$ (7,895)	94%

<i>RAC Racquet Center</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL REVENUES	\$ 935	\$ -	\$ (935)	-	\$ 2,032	\$ -	\$ (2,032)	-
TOTAL COST OF GOODS SOLD	\$ 546	\$ -	\$ (546)	-	\$ 977	\$ -	\$ (977)	-
TOTAL EXPENSES	\$ 33,375	\$ 18,024	\$ (15,351)	85%	\$ 88,689	\$ 57,043	\$ (31,646)	55%
TOTAL OTHER INCOME	\$ 15,009	\$ 4,761	\$ 10,247	215%	\$ 71,329	\$ 48,869	\$ 22,460	46%
NET EXCESS (DEFICIT)	\$ (17,978)	\$ (13,262)	\$ (4,715)	36%	\$ (16,305)	\$ (8,174)	\$ (8,131)	99%

Financial Overview

Yacht Club Facility budget & actual

<i>YCF Yacht Club Facility</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL EXPENSES	\$ 17,678	\$ 24,036	\$ 6,357	-26%	\$ 68,697	\$ 67,895	\$ (802)	1%
NET EXCESS (DEFICIT)	\$ (17,678)	\$ (24,036)	\$ 6,357	-26%	\$ (68,697)	\$ (67,895)	\$ (802)	1%

<i>YCF Yacht Club Facility</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL EXPENSES	\$ 17,678	\$ 16,020	\$ (1,658)	10%	\$ 68,697	\$ 63,738	\$ (4,959)	8%
NET EXCESS (DEFICIT)	\$ (17,678)	\$ (16,020)	\$ (1,658)	10%	\$ (68,697)	\$ (63,738)	\$ (4,959)	8%

Financial Overview

Breakwater Grille Facility budget & actual

<i>BWF Breakwater Grille Facility</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL EXPENSES	\$ 11,302	\$ 6,646	\$ (4,656)	70%	\$ 28,328	\$ 20,438	\$ (7,890)	39%
NET EXCESS (DEFICIT)	\$ (11,302)	\$ (6,646)	\$ (4,656)	70%	\$ (28,328)	\$ (20,438)	\$ (7,890)	39%

- Over budget due to the remodeling of Breakwater Grille (paint)

<i>BWF Breakwater Grille Facility</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL EXPENSES	\$ 11,302	\$ 5,592	\$ (5,710)	102%	\$ 28,328	\$ 17,599	\$ (10,729)	61%
NET EXCESS (DEFICIT)	\$ (11,302)	\$ (5,592)	\$ (5,710)	102%	\$ (28,328)	\$ (17,599)	\$ (10,729)	61%

Financial Overview

Breakwater Grille budget & actual

<i>BWG Breakwater Grille</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL REVENUE	\$ 60,990	\$ 71,500	\$ 10,510	-15%	\$ 125,670	\$ 143,500	\$ 17,830	-12%
TOTAL COST OF GOODS SOLD	\$ 19,974	\$ 24,311	\$ 4,337	-18%	\$ 46,752	\$ 48,891	\$ 2,139	-4%
GROSS MARGIN	\$ 41,016	\$ 47,190	\$ 6,174	-13%	\$ 78,919	\$ 94,610	\$ 15,691	-17%
TOTAL EXPENSES	\$ 48,036	\$ 51,535	\$ 3,499	-7%	\$ 120,183	\$ 141,697	\$ 21,514	-15%
TOTAL OTHER INCOME	\$ 612	\$ 50	\$ 562	1124%	\$ 644	\$ 150	\$ 494	329%
NET EXCESS (DEFICIT)	\$ (6,408)	\$ (4,295)	\$ (2,113)	49%	\$ (40,620)	\$ (46,938)	\$ 6,318	-13%

- COGS beverage 24.03%
- COGS food 39.27%

<i>BWG Breakwater Grille</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL REVENUE	\$ 60,990	\$ 73,711	\$ 12,722	-17%	\$ 125,670	\$ 148,756	\$ 23,086	-16%
TOTAL COST OF GOODS SOLD	\$ 19,974	\$ 23,064	\$ 3,091	-13%	\$ 46,752	\$ 51,736	\$ 4,984	-10%
GROSS MARGIN	\$ 41,016	\$ 50,647	\$ 9,631	-19%	\$ 78,919	\$ 97,020	\$ 18,102	-19%
TOTAL EXPENSES	\$ 48,036	\$ 48,451	\$ 415	-1%	\$ 120,183	\$ 133,045	\$ 12,863	-10%
TOTAL OTHER INCOME	\$ 612	\$ (10)	\$ 622	-6281%	\$ 644	\$ 23	\$ 621	2746%
NET EXCESS (DEFICIT)	\$ (6,408)	\$ 2,185	\$ (8,594)	-393%	\$ (40,620)	\$ (36,003)	\$ (4,618)	13%

Financial Overview

Walden Lakeview Dining budget & actual

<i>YFB Yacht Club Food & Beverage</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL REVENUE	\$ 68,686	\$ 81,300	\$ 12,614	-16%	\$ 168,372	\$ 184,100	\$ 15,728	-9%
TOTAL COST OF GOODS SOLD	\$ 19,169	\$ 31,700	\$ 12,531	-40%	\$ 46,499	\$ 71,770	\$ 25,271	-35%
GROSS MARGIN	\$ 49,517	\$ 49,600	\$ 83	0%	\$ 121,873	\$ 112,330	\$ (9,543)	8%
TOTAL EXPENSES	\$ 84,648	\$ 87,501	\$ 2,853	-3%	\$ 246,733	\$ 288,302	\$ 41,569	-14%
TOTAL OTHER INCOME	\$ 7,518	\$ 7,174	\$ 344	5%	\$ 22,957	\$ 16,274	\$ 6,683	41%
NET EXCESS (DEFICIT)	\$ (27,613)	\$ (30,727)	\$ 3,114	-10%	\$ (101,904)	\$ (159,698)	\$ 57,795	-36%

- COGS beverage 27.11%
- COGS food 24.26%

<i>YFB Yacht Club Food & Beverage</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL REVENUE	\$ 68,686	\$ 91,283	\$ 22,597	-25%	\$ 168,372	\$ 194,885	\$ 26,513	-14%
TOTAL COST OF GOODS SOLD	\$ 19,169	\$ 38,735	\$ 19,566	-51%	\$ 46,499	\$ 88,721	\$ 42,221	-48%
GROSS MARGIN	\$ 49,517	\$ 52,548	\$ 3,030	-6%	\$ 121,873	\$ 106,165	\$ (15,708)	15%
TOTAL EXPENSES	\$ 84,648	\$ 89,150	\$ 4,502	-5%	\$ 246,733	\$ 259,449	\$ 12,716	-5%
TOTAL OTHER INCOME	\$ 7,518	\$ 6,412	\$ 1,105	17%	\$ 22,957	\$ 14,644	\$ 8,313	57%
NET EXCESS (DEFICIT)	\$ (27,613)	\$ (30,190)	\$ 2,577	-9%	\$ (101,904)	\$ (138,641)	\$ 36,737	-26%

Financial Overview

Yacht Club Community Center budget & actual

<i>YCC Yacht Club Community Center</i>	MTD	MTD	Activity	VARIANCE	YTD	YTD	LY Activity	VARIANCE
	Activity	Budget	Variance	%	Activity	Budget	Variance	%
TOTAL EXPENSES	\$ 75	\$ 3,775	\$ 3,700	-98%	\$ 1,648	\$ 6,125	\$ 4,477	-73%
NET EXCESS (DEFICIT)	\$ (75)	\$ (3,775)	\$ 3,700	-98%	\$ (1,648)	\$ (6,125)	\$ 4,477	-73%

<i>YCC Yacht Club Community Center</i>	MTD	LYMTD	Activity	VARIANCE	YTD	LYYTD	LY Activity	VARIANCE
	Activity	Activity	Variance	%	Activity	Activity	Variance	%
TOTAL EXPENSES	\$ 75	\$ 4,065	\$ 3,990	-98%	\$ 1,648	\$ 5,770	\$ 4,122	-71%
NET EXCESS (DEFICIT)	\$ (75)	\$ (4,065)	\$ 3,990	-98%	\$ (1,648)	\$ (5,770)	\$ 4,122	-71%